

Institutional Equity Research

August 14, 2013

FMCG | India

# **Marico Ltd**

MRCO IN; MRCO.BO

# SELL Improvement in profitability could be short lived

Marico posted decent quarterly numbers as Net sales of Rs13.8bn was 8.8% led by a robust 10% volume growth in domestic business and 9% in IBG. Performance in PCNO continued to slide –value growth declined by 3% and vol growth was 4% (5% in 4QF13). Saffola bounced back to 10% volume growth after posting two consecutive quarters of dismal performance (vol. growth of 5%) due to high level of promotions. Performance of IBG also improved (15% up, 9% vol. growth) on the back of revival in Bangladesh (42% of IBG) and 26% growth in SE Asia. MRCO recorded market share gains in all the brands in the portfolio except Saffola where it is down by 130bps to 57.1%. Gross margin was up by 192bps due to reduction in key raw materials like Safflower oil (down 3%), Rice bran oil (down 20%) and increase in margin in Bangladesh (profits up by 140% due to lower costs). EBITDA was Rs2.3bn (4.5% above SSLe) up by 22.2% and EBITDA margin was at 16.6% up by 182bps led by increase in profitability of IBG from 10-11% to 13% in this quarter. PAT was at Rs1.6bn up by 27.4% (20.5% above SSLe due to higher other income).

**PCNO continues to slide....:** Volume growth in PCNO was at 4%, 300-400bps lower than the run-rate of 8-9% in previous quarters and 100bps lower than last quarter. The slide in PCNO continued despite the company taking a 3.5% reduction in prices at the portfolio level. For F14, the mgmt. expects the volume growth to bounce back to 7-8% as 1QF14 was hit by the strike due to the levy of LBT. Maharashtra is the largest market for Parachute hence April and May was badly hit. PCNO lost 2% volume growth due to LBT as per the June trends. MRCO took a pricing cut in 100/250ml SKU in 1QF14 and took 8% price cut in 175ml SKU in June which will catalyse 7-8% growth for the year.

.....while Saffola bounces back: Saffola jumped back to 10% volume growth after two consecutive quarters of mid-single digit growth (run rate 10%+). MRCO reduced the prices by 2-3% in their portfolio to reduce the pricing gap between them and other local/regional players. The bounce back in volumes could be attributed to high level of promotions. The management remains confident of achieving double digit growth in Saffola in the medium term.

### Financial summary

Y/E March (Rs mn)	F 12	F 13	F 14e	F 15e
Sales	39,797	45,962	52,354	60,075
Growth(%)	24.0	15.5	13.9	14.7
EBIDTA margin (%)	12.2	13.6	15.0	14.9
Net Profit (Rep)	3,172	3,959	4,747	5,261
Net Profit (Adj)	3,189	3,627	4,747	5,261
Growth(%)	-0.2	13.7	30.9	10.8
EPS Rs (Adj)	5.2	5.6	7.4	8.2
P/E (x)	41.0	37.9	28.9	26.1
Dividend yield (%)	0.4	0.6	0.6	0.7
RoCE(%)	26.8	24.8	24.4	27.4
RoE(%)	30.6	22.1	21.2	19.8

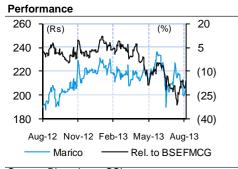
### 1Q/F14 result review

Current price	Rs	213
Target price	Rs	190
Upside/(downside)	%	(11)
Earning estimate		Revised

Market data		
Mkt capitalisation	Rs bn	137.6
Average daily vol	'000	4245.7
52-week H/L	Rs	252 / 186
Shares O/S	mn	644.8
Free float	mn	259.7
Promotor holding	%	59.7
Foreign holding	%	28.0
Face value	Rs	1.0

### Price performance (%)

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	1m	3m	6m	1yr
Nifty (abs)	(4.4)	(4.2)	(2.6)	6.7
Stock (abs)	2.3	(0.4)	1.0	12.4
Relative to Index	6.7	3.8	3.6	5.6



Source: Bloomberg, SSL

Sagarika Mukherjee +91 22 4227 3386 sagarika.mukherjee@sbicapsec.com Youth brands –Set Wet, Zatak and Livon grow by 40%; contains market share erosion in Set Wet and Zatak: The acquired portfolio of youth brands has now been fully integrated and achieved a top line of about INR 550mn in 1Qf14 (up 40% QoQ). MRCO has increased its reach in chemist outlets by over 20% consequent to the acquisition of the Youth brands Set Wet, Zatak and Livon. It now reaches about 75k chemist outlets out of the universe estimated to be around 500k outlets. The Company has established a leadership position in the Hair Gels (Set Wet) and Post Wash Leave-on conditioner (LIVON) market with about 42% and 80% share respectively. Set Wet and Zatak had earlier seen some decline in market shares in the deodorant segment given that there was some lack of focus in the hands of the erstwhile owners. This decline has now been arrested and the trend is beginning to reverse. On a sequential basis Setwet and Zatak brands put together gained about 100 bps in market share. We expect the growth rates to be around 25% in the next couple of years supported by new brand communication and product launches.

**Bangladesh pulls up overseas performance; sales up 16% and profits up 140%** : Relatively better economic environment –inflation moving down to 7% levels and GDP growth estimates to be around 6% levels led to a smooth sailing in Bangladesh in this quarter. Sales were up by 16% in const. currency terms and profits were up by 140% mainly led by gross margin expansion. PCNO recorded a double digit volume growth and maintained its market share at 82%.

**De-risking the portfolio from PCNO continues in Bangladesh:** MRCO continued to invest behind existing and new products in VAHO (Rs2.5bn market) and Hair Dye category as they have adopted a strategy to de-risk the portfolio from PCNO in Bangladesh just like in India. The portfolio posted a growth of about 19% in volumes during the quarter. MRCO has achieved 19% share in a short period since its entry in this fast growing segment of VAHO. They have introduced Parachute Beliphool (LHO ), Parachute Advansed Cooling Oil and Nihar

**MRCO** invests 40% of ad-spends in new product launches: A&SP increased by 70bps in the quarter as the company continued to invest behind new product launches in fast growing categories like Saffola Oats, Saffola Muesli, Parachute Advansed Body Lotion in India and Value Added hair Oils in Bangladesh). Moreover, ASP investments made behind the acquired Youth brands (Set Wet, Zatak and Livon) also resulted in an overall higher ASP to Sales. About 40% of the ASP amount has been spent behind new products.

**Outlook:** As per MRCO, the company is likely to report a volume growth of 7-8% n PCNO, 15% in VAHO, 10% in Saffola, 25% growth in youth brands and 15% in IBG for F14 and slightly higher in F15 as saffola's performance improves further. MRCO was not very confident about maintaining the 13% margin in IBG that it achieved in 1QF14 (8.5-9% in F13) and reduced expectations to 11-12% going forward. T he domestic FMCG business achieved a margin of 20% and we believe 17-18% is a reasonable estimate for quarters ahead as corpa (40% of RM) along with other factors like INR depreciation have increased the RM table up by 8% in July. Taking into account all the above factors we believe MRCO will grow top line at 14.3% in F13-15 period, gross margin will be up by 50bps to 52.4% and assuming 12% of sales on ad-spends, operating margin will be at 15% for F14/F15. ETR is expected to rise to 30% in F15 from 24% in F14 as MRCO will have a plant come out of the tax benefit net (exemption will be reduced from 100% to 30%). Net profit growth will be around 20% in F13-15 period.

Valuation: At CMP of Rs213, the stock is trading at a P/E multiple of 29x/26x based on EPS estimate of Rs7.4/8.2 for F14/F15. MRCO is trading at par with the sector valuation of 30x/26x and in –line with its own historic 1-yr fwd P/E multiple of 26x. We maintain our TP of Rs190 (23x F15e) with a SELL rating on the stock owing to a cautious view on PCNO and IBG.

# Quarterly financials

1Q/F14	40/540					
	1Q/F13	YoY (%)	4Q/F13	QoQ (%)	1Q/F14e	Var. (%)
13,823.7	12,703	8.8	9,985.9	38.4	14,462.7	(4.4)
6,710.5	6,410.7	4.7	4,409.8	52.2	6,989.9	(4.0)
7,113.2	6,292.6	13.0	5,576.1	27.6	7,472.9	(4.8)
51.5	49.5	192	55.8	(438.3)	51.7	(21.3)
1,058.1	947.4	11.7	986.8	7.2	1,078.6	(1.9)
7.7	7.5	20	9.9	(222.7)	7.5	19.7
1,761.4	1,558.5	13.0	1,256.8	40.1	1,880.2	(6.3)
12.7	12.3	47	12.6	15.6	13.0	(25.8)
1,996.8	1,907.6	4.7	2,129.7	(6.2)	2,316.4	(13.8)
14.4	15.0	(57)	21.3	(688.3)	16.0	(157.2)
2,296.9	1,879.1	22.2	1,202.8	91.0	2,197.7	4.5
16.6	14.8	182.4	12.0	457.1	15.2	142.0
206.1	193.3		253.3		295.2	
2,090.8	1,685.8	24.0	949.5		1,902.4	9.9
120.9	170.3		112.6		158.3	
139.5	145.1		101.7		56.8	
24.3	-		332.1		-	
2,133.6	1,660.6	28.5	1,270.6	67.9	1,800.9	18.5
512.5	402.6		405.7		468.2	
24.0	24.2		31.9		26.0	
1,621.2	1,258.0	28.9	864.9	87.5	1,332.7	21.6
43.9	19.5		26.3		23.7	
1,577.3	1,238.5	27.4	838.6	88.1	1,309.0	20.5
11.4	9.7	166.1	8.4	301.2	9.1	
	6,710.5 7,113.2 51.5 1,058.1 7.7 1,761.4 12.7 1,996.8 14.4 2,296.9 16.6 206.1 2,090.8 120.9 139.5 24.3 2,133.6 512.5 24.0 1,621.2 43.9 1,577.3	6,710.56,410.77,113.26,292.651.549.51,058.1947.47.77.51,761.41,558.512.712.31,996.81,907.614.415.02,296.91,879.116.614.8206.1193.32,090.81,685.8120.9170.3139.5145.124.3-2,133.61,660.6512.5402.624.024.21,621.21,258.043.919.51,577.31,238.5	6,710.5 6,410.7 4.7   7,113.2 6,292.6 13.0   51.5 49.5 192   1,058.1 947.4 11.7   7.7 7.5 20   1,761.4 1,558.5 13.0   12.7 12.3 47   1,996.8 1,907.6 4.7   1,996.8 1,907.6 4.7   1,996.8 1,907.6 4.7   1,996.8 1,907.6 4.7   1,996.8 1,907.6 4.7   1,996.8 1,907.6 4.7   1,996.8 1,907.6 4.7   1,996.8 1,907.6 4.7   1,996.8 1,907.6 4.7   1,996.8 1,907.6 4.7   2,296.9 1,879.1 22.2   16.6 14.8 182.4   206.1 193.3 2.400   120.9 170.3 120.9   139.5 145.1 24.3   24.3 - 2.133.6 1,660.6   24.0 24.2 24.0   1,621.2	6,710.56,410.74.74,409.87,113.26,292.613.05,576.151.549.519255.81,058.1947.411.7986.87.77.5209.91,761.41,558.513.01,256.812.712.34712.61,996.81,907.64.72,129.714.415.0(57)21.32,296.91,879.122.21,202.816.614.8182.412.0206.1193.3253.32,090.81,685.824.0949.5120.9170.3112.6139.5145.1101.724.3-332.12,133.61,660.628.51,270.6512.5402.6405.724.024.231.943.919.526.31,577.31,238.527.4838.6	6,710.56,410.74.74,409.852.27,113.26,292.613.05,576.127.651.549.519255.8(438.3)1,058.1947.411.7986.87.27.77.5209.9(222.7)1,761.41,558.513.01,256.840.112.712.34712.615.61,996.81,907.64.72,129.7(6.2)14.415.0(57)21.3(688.3)2,296.91,879.122.21,202.891.016.614.8182.412.0457.1206.1193.3253.3253.32,090.81,685.824.0949.5120.9170.3112.61332.12,133.61,660.628.51,270.667.9512.5402.6405.7332.12,133.61,660.628.51,270.667.9512.5402.628.9864.987.543.919.526.326.31,577.31,238.527.4838.688.1	6,710.56,410.74.74,409.852.26,989.97,113.26,292.613.05,576.127.67,472.951.549.519255.8(438.3)51.71,058.1947.411.7986.87.21,078.67.77.5209.9(222.7)7.51,761.41,558.513.01,256.840.11,880.212.712.34712.615.613.01,996.81,907.64.72,129.7(6.2)2,316.414.415.0(57)21.3(688.3)16.02,296.91,879.122.21,202.891.02,197.716.614.8182.412.0457.115.2206.1193.3253.3295.22,090.81,685.824.0949.51,902.4120.9170.3112.6158.3139.5145.1101.756.824.3-332.1332.1-2,133.61,660.628.51,270.667.91,800.9512.5402.628.51,270.667.926.01,621.21,258.028.9864.987.51,332.743.919.526.323.723.71,577.31,238.527.4838.688.11,309.0

Source: SSLe

### **Financials**

### Income Statement (Y/E March )

Y/E March (Rs mn)	F12	F13	F14e	F15e
Total Revenues	39,797	45,962	52,354	60,075
Growth rate (%)	24.0	15.5	13.9	14.7
COGS	21,315	22,099	24,911	28,585
Gross Profit	18,481	23,863	27,443	31,490
Employee Costs	3,073	3,806	4,335	4,974
Share of Net Sales(%)	7.7	8.3	8.3	8.3
Ad-spends	4,258	5,979	6,283	7,209
Share of Net Sales(%)	10.7	13.0	12.0	12.0
Other manufacturing costs	6,306	7,820	8,993	10,342
Share of Net Sales(%)	15.8	17.0	17.2	17.2
EBITDA	4,844	6,258	7,833	8,966
EBITDA Margin(%)	12.2	13.6	15.0	14.9
Growth rate(%)	(1.5)	29.2	25.2	14.5
Depreciation	725	866	1,181	1,226
Interest Expense	424	580	633	661
Other income	326	375	227	438
PBT	4,021	5,187	6,246	7,516
Тах	782	1,462	1,499	2,255
Tax Rate (%)	19.5	28.2	24.0	30.0
PAT	3,221	4,057	4,747	5,261
Minority Interest	49.2	98.3	-	-
Net Profit (Rep)	3,172	3,959	4,747	5,261
Net profit (Adj)	3,183	3,736	4,747	5,261
Net profit margin(%)	8.0	8.1	9.1	8.8
Growth rate (%)	(0.2)	13.7	30.9	10.8
EPS (Adj) Rs.	5.2	6.1	7.4	8.2

### **Balance sheet** Y/E March (Rs mn) F12 F13 F15e F14e Share Capital 615 645 645 645 19,170 23,038 Reserves 10,815 27,325 23,683 27,970 Total shareholder's Equity 11,430 19,815 Minority interests 249 351 351 351 9,648 11,349 11,849 Debt 10,849 Deferred tax liability 1 --**Total liabilities** 21,327 31,016 35,384 40,171 Net block 14,210 5,017 13,920 13,444 Goodwill 3,954 3,955 3,955 3,955 CWIP ----Investments 2,956 1,516 2,516 3,516 **Current Assets** 13,168 15,848 20,037 25,084 Inventories 7,202 8,627 9,584 10,997 Receivables 2,083 1,966 2,239 2,569 Loans & advances 1,995 2,555 3,066 3,679 Cash 1,706 2,666 5,149 7,839 **Current Liabilities** 4,780 5,998 6,529 7,313 Payables 3,584 4,785 5,315 6,099 Provisions 1,197 1,214 1,214 1,214 Deferred tax asset (223) 58 58 58 **Total Assets** 21,327 31,016 35,384 40,171

### Cash Flow Statement (Y/E March) Y/E March (Rs mn) F12

Y/E March (Rs mn)	F12	F13	F14e	F15e
PBT after exceptionals	4,003	5,519	6,246	7,516
Depreciation/Amortisation	725	866	879	974
Interest expense(net)	98	205	406	224
Inc. in working capital	(1,785)	(503)	(1,175)	(1,573)
Exceptionals	18	(332)	-	-
Cash tax	(782)	(1,462)	(1,499)	(2,255)
CFO	2,277	4,293	4,857	4,886
Capex	(847)	(10,200)	(750)	(750)
Inc in investments	(2,067)	1,440	(1,000)	(1,000)
Interest income	326	375	227	438
Others	(1,250)	140	-	-
CFI	(3,838)	(8,245)	(1,523)	(1,312)
Interest Paid	(424)	(580)	(633)	(661)
Dividend Paid	(500)	(756)	(879)	(974)
Inc/(Repayment) of loans	1,929	1,202	500	500
Inc in share capital	1	5,000	-	-
Inc. in minority int.	30	-	-	-
Others	63	44	161	252
CFF	1,099	4,910	(851)	(883)
Net change in cash	(462)	959	2,483	2,690

### **Key ratios**

Y/E March	F12	F13	F14e	F15e
RoCE(%)	26.8	24.8	24.4	27.4
Inventory Days	102.8	112.1	112.1	112.1
Receivables Days	19.1	15.6	15.6	15.6
Loans and Advances Days	34.2	42.2	44.9	47.0
Payable Days	51.1	62.2	62.2	62.2
Provision Days	11.0	9.6	9.6	9.6
Cash Conversion Cycle (Days)	93.9	98.1	100.8	102.9

### Valuation Ratios Y/E March F12 F13 F14e F15e P/E (x) 41.3 34.7 28.9 26.1 EV/Sales(x) 3.3 3.1 2.7 EV/EBITDA(x) 27.5 22.8 17.7 15.0 P/BV(x) 11.5 6.9 5.8 FCF yield (%) 0.8 (4.7) 2.5

0.4

0.6

0.6

### **Du Pont Analysis - RoE**

Dividend Yield(%)

Y/E March	F12	F13	F14e	F15e
NPM(%)	8.0	8.1	9.1	8.8
Leverage	1.8	1.5	1.5	1.4
Asset turnover	2.1	1.8	1.6	1.6
RoE(%)	30.6	22.1	21.2	19.8

Source: Company, SSLe

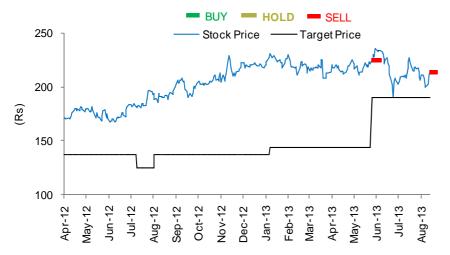
2.2

4.9

2.5

0.7

### **Recommendation History**



Date	Stock Price	TP	Rec.	
8-May-12	178	137	Reduce	
10-Jul-12	182	125	SELL	
3-Aug-12	188	137	REDUCE	
6-Nov-12	208	137	REDUCE	
5-Dec-12	218	137	REDUCE	
8-Jan-13	233	144	REDUCE	
Rating based on Current Rating System (Feb'13)				
Date	Stock Price	TP	Rec.	
27-May-13	225	190	SELL	
14-Aug-13	213	190	SELL	

### **SBICAP Securities Limited**

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Guide to the expected return over the next 12 months. 1=BUY (expected to give absolute returns of 15 or more percentage points); 2=HOLD (expected to give absolute returns between -10 to 15 percentage points); 3=SELL (expected to give absolute returns less then - 10 percentage points)

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